

Evening conference 20 March 2025  
17:30-19:00  
& Colloquium 21 March 2025  
8:50-15:00



## Russia's New Generation Warfare: Hybrid or Comprehensive?

Dear Madam, Sir,

The **Royal Higher Institute for Defence** and the **Centre for Security and Defence Studies** are pleased to invite you to an **evening conference** organised on **Thursday 20 March 2025** from **17:30 until 19:00** and to a **colloquium** organised on **Friday 21 March 2025** from **08:50 until 15:00**.

Over the years, 'hybrid warfare' has become a generic term to describe the combined use of non-conventional actions either to substitute or to support military operations with a view to reaching a strategic goal.

In 2013, many Western analysts saw in Russian General Valery Gerasimov's article, the full title of which being "The Value of Science is in Foresight: New Challenges Demand Rethinking the Forms and Methods of Carrying out Combat Operations", a paradigm shift in warfare doctrine, and the term 'hybrid' soon became a buzzword used for all covert hostile actions, as opposed to direct military engagement of forces.

The Russian operation in Crimea was launched on 27 February 2014, exactly one year after Gerasimov's article was published in the Russian journal *Military-Industrial Kurier* on 27 February 2013. These coinciding dates seemed to suggest that the annexation of Crimea and the ensuing occupation of the Luhansk and Donetsk oblasts were a direct implementation of what had become known as the 'Gerasimov Doctrine'. That somewhat hasty conclusion, however, proved far too simplistic.

Today, more than ten years have passed since the mysterious little green men appeared on the Crimean Peninsula. The world is now witnessing how the Russian aggression against Ukraine has evolved into a fully-fledged war, in which old military doctrines based on massive use of lethal kinetic force result again in huge attrition of equipment and personnel.

What is the link between the Russian 'new generation warfare' described in Gerasimov's article of 2013 and today's Russian war of aggression against Ukraine? How does Russia envisage its own warfare doctrine and how is it implemented in different regions of the world? These questions will be addressed on 20 and 21 March 2025.

The event will take place **in English in the conference room at campus Renaissance** (entrance: **rue Hobbema 8/Hobbemastraat 8, 1000 Brussels**). We will start off with an evening conference on **Thursday 20 March 2025 at 17:30** during which Russia's 'new generation warfare' will be extensively described and continue with a colloquium on **Friday 21 March 2025 from 08:50 until 15:00** hosting two panels addressing thematic and geographic aspects of Russia's covert and overt action in pursuing its strategic goals. Simultaneous interpretation in French and Dutch will be provided in the conference room. It will not be possible to follow the colloquium online. However, subject to the consent of the speakers, a recording of their presentations will be made available afterwards on our website.

We thank you in advance for registering via the following link: [www.defence-institute.be](http://www.defence-institute.be). **Registration by Thursday 13 March 2025 at the latest is compulsory.**

(Signed)

Baudouin COPPIETERS DE GIBSON, MSc Eng  
Rear Admiral (LH)  
Director-general  
Royal Higher Institute for Defence

## Russia's New Generation Warfare: Hybrid or Comprehensive?

### Programme Thursday 20 March

- 17:00 – 17:30**      **Conference room opens the doors**
- 17:30 – 17:45**      **Welcome Address**  
Rear Admiral (LH) Baudouin COPPIETERS DE GIBSON  
*Royal Higher Institute for Defence*
- 17:45 – 18:30**      **Russia's New Generation Warfare Explained**  
Dr Janis BERZINS  
*Centre for Security and Strategic Research, Latvia*
- 18:30 – 19:00**      **Q&A**
- 19:00 – 20:00**      **Reception**

### Programme Friday 21 March

- 08:00 – 08:50**      **Conference room opens the doors for the colloquium**
- 08:50 – 09:00**      **Welcome Address**  
Rear Admiral (LH) Baudouin COPPIETERS DE GIBSON  
*Royal Higher Institute for Defence*
- 09:00 – 09:10**      **Introduction**  
Captain (N) (OF 5) Kurt ENGELEN  
*Centre for Security and Defence Studies*
- 09:10 – 09:30**      **Key-Note Address**  
General (Ret.) Riho TERRAS  
Vice-Chair, subcommittee on Security and Defence of the European Parliament
- 09:30 – 11:00**      **Panel 1: Russia's New Generation Warfare, Thematic Approach**  
Moderated by Ms. Mélissa CORNELIS  
Commander (N) (OF 4) Stefan LUNDQVIST (Maritime aspects)  
*Swedish Defence University, Sweden*  
Ms Valentyna BILAN (FIMI aspects)  
*V.M. Koretsky Institute of State and Law, National Academy of Sciences of Ukraine, Ukraine*  
Prof. Laetitia SPETSCHINSKY (Economic aspects)  
*UC Louvain, Belgium*  
Colonel (GS) MSc Eng Pierre CIPARISSE (Cyber aspects)  
*Belgian Defence, Cyber Command, Belgium*

## Russia's New Generation Warfare: Hybrid or Comprehensive?

- 11:00 – 11:30**      **Coffee break**
- 11:30 – 13:00**      **Panel 2: Russia's New Generation Warfare, Geographic Approach**  
Moderated by Mr Jeroen ZUALLAERT  
H.E. Ms Daniela MORARI (Moldova)  
*Ambassador of Moldova to the EU*  
Dr Igor DELANOË (Middle East)  
*Observatoire franco-russe, France*  
Dr Ivan U. KLYSZCZ (Africa)  
*International Centre for Defence and Security, Estonia and Poland*  
Mr Ian BOND (Western Europe and North America)  
*Centre for European Reform, United Kingdom*
- 13:00 – 14:00**      **Sandwich lunch hosted by the Royal Higher Institute for Defence**
- 14:00 – 14:30**      **Panel discussion**  
Moderated by Captain (N) (OF 5) Kurt ENGELEN  
Dr Janis BERZINS  
*Centre for Security and Strategic Research, Latvia*  
Prof. Laetitia SPETSCHINSKY  
*UC Louvain, Belgium*  
Mr Ian BOND  
*Centre for European Reform, United Kingdom*
- 14:30 – 15:00**      **Conclusions and Summary**  
Prof. Julian LINDLEY-FRENCH  
*The Alphen Group, The Netherlands & United Kingdom*
- 15:00**              **END**